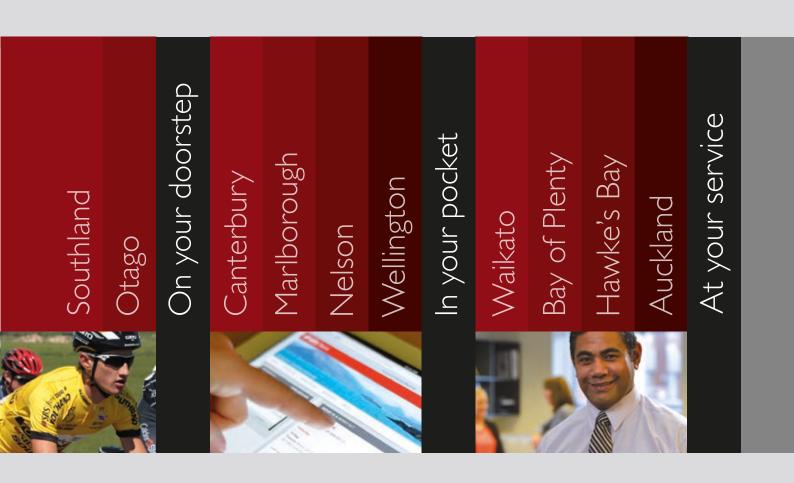
## **Southland Building Society**

145th Annual Report and Financial Summary 2014





## Highlights

"No two customers are the same but every customer needs the right connection. There's a real skill in communicating with our customers, understanding the needs they have and providing the right solution for those needs." SBS Bank CEO Ross Smith.

### HIGHLIGHTS AT A GLANCE

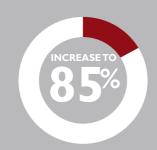
#### **OUR VISION**

SBS Bank – New Zealand's Favourite Bank.

#### **OUR MISSION**

SBS Bank will be the essential partner on an individual's path to financial independence ... a continuous relationship.

## **AWARDED**



### **INCREASE**

in Finance Now and FANZ. Now

### CREATION

team specialising in providing home loan services across New Zealand.

## **FIRST**



#### RELEASE

of our Debit MasterCard which was snapped up by hundreds of happy customers, within minutes of its launch.



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#### **OUR VALUES**

#### Commitment to mutual benefit

We will ensure members' interests are at the heart of our purpose and at the forefront of decisions made. The society must prosper, but members' common interests will always be paramount in commercial decisions.

#### Our people make the difference

The people of SBS Bank are the driving force behind our purpose. Our charge is to provide an environment offering challenge, encouragement and fair recognition, thereby allowing delivery of professional service to members.

#### Sustainability through prudence

Through careful stewardship, based on commercial robustness and operational prudence, we will continue to exercise ethical practices and due care in growing the value of SBS Bank.

#### The prosperity of our community

We will contribute to community development and prosperity on behalf of, and for the ultimate benefit of, our members.







# **Captain extraordinaire**

On April 27th, 1992 a fresh-faced, one-eyed Cantabrian named Ross Lindsay Smith walked in to the Southland Building Society as its new chief executive. Twenty two years later, the still one-eyed Cantabrian is retiring from his post as the longest serving chief executive of any New Zealand bank, having successfully steered the ship through its share of both stormy and calm waters.

has been the success of the society.

They were all saying there was no way we could survive, but not only did we survive we thrived in that new environment. The ultimate sign of success is what state you leave the business in and I'm proud to say that this one is in very good heart?

Ross Smith SRS Rank CEC

#### **UNDER SMITH'S LEADERSHIP**

\$ \$\$\$ \$\$\$\$\$ \$\$\$\$\$ \$\$\$ Net profit after tax, grew from \$404,000 to

\$15.6 MILLION

Total assets increased from \$382 million to

**\$2.79** BILLION

The first building society in the world to gain bank registration without demutualising in 2008.





SBS successfully expanded to the North Island and merged with the Hastings Building Society in 2010.

Before Smith took the helm, the Southland Building Society was in turmoil. Reeling from a failed takover bid by an Australian major bank, new leadership was needed to steer the society through the newly de-regulated banking environment.

When Smith stepped aboard he recognised early on that to survive in the new banking world, the Southland Building Society would need to refresh itself. And refresh itself it did.

However, according to Smith, the key to all this success has been about empowering great people to do great things.

"It's our people that really make SBS tick. It's about recruiting the right people, training them, giving them an understanding of what the business needs, developing their skills and watching them grow.

"I'm not ashamed to say that I have merely been the conductor with the baton. I've never been scared to employ people who are better than me in certain areas. When you've got talented staff, you know your members are going to receive remarkable service."

Whatever the future may hold, when he shuts the door on his last day, he will be doing so as the captain extraordinaire.

#### 2014 DIRECTORS' REVIEW

The emphasis SBS Bank put on building relationships with its members, through new products, increased branding and a dedicated team of staff members, has resulted in a near-record profit in

However, nothing should be taken for granted. It is clear the remnants of the Global Finance Crisis (GFC) are still with us. In that respect, the New Zealand economy still remains vulnerable.

**SBS Performance** 

Members can be comforted by your bank again recording an excellent operating surplus of \$22.0 million, up 5.4% on last year. This result was

As with most businesses, running a bank involves balancing risk, growth, liquidity and margin. We continue to perform well in all of those areas. In addition to our profitability and



OPERATING SURPLUS
(MILLION)

818.50

16.02\$

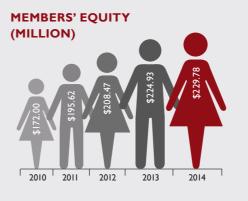
16.02\$

**LOAN ADVANCES** 

\$2.28
BILLION

**TOTAL ASSETS** 

\$2.79
BILLION



SBS CEO, Ross Smith

the year ended 31 March, 2014 in what can be Although it is encouraging that we seem to be called challenging circumstances. Outperforming most within the OECD, with high

The upgrading of our services and products means we are close to providing all retail services our members need to conduct their daily banking business.

In a competitive market, SBS is again showing it has the resources to build further on its successes. We are New Zealand owned and we are all proud of being members who see the profit remain in the bank to support future growth and provide continuing benefits to customers and the community.

Although it is encouraging that we seem to be outperforming most within the OECD, with high growth, record exports and a high currency coupled with being one of the first countries in the Western economy to start lifting interest rates to curb inflation.

As the economy grows, SBS is poised to capitalise on the opportunities that will arise through our development strategies which include the introduction of new technology.

achieved against a backdrop of a very competitive market. The housing market has been buoyant in both Auckland and Christchurch while remaining flat in most other centres. However the introduction of the Reserve Bank's high loan-to-value (LVR) restrictions did take momentum out of the market. Despite those restrictions, SBS managed to increase its lending by 2.4%, or \$53 million in the year, a significant achievement.

growth, our liquidity and capital remain well above regulatory minimums and our level of provisioning continues to trend downwards.

Overall, our balance sheet is strong and the group is well positioned to meet the challenges that might lie ahead.

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#### Christchurch

Christchurch remains a key market as the rebuild gains momentum. Our search for new CBD premises continues.

SBS staff numbers have increased in Christchurch but it remains a difficult market in which to work. The delay in some insurance payouts

Below: Newly appointed General Manager of Banking, David Backhurst.

#### Compliance

One of the effects of the GFC has been increasing regulation and compliance costs. The New Zealand banking system came through the GFC relatively unscathed but it has not been immune to increasing compliance requirements from regulators. Last year we mentioned the introduction of the

Below: SBS' newest Operational Manager James Tufui, who heads up the Centralised Lending Unit.



## **New Products**

Members will be aware of our new Personal Internet Banking service and Debit MasterCard® introduced in the past year.

We were pleased to be the first bank in the country to offer full online banking services to mobile devices. The new system is well-suited for all personal internet banking needs.

The uptake of these new products has been excellent and members can expect the roll-out of more products in the future.

Looking ahead, your Bank will have lending as its key focus with some positive features being developed for members. By the end of the year, we expect to have a new online automated



**Above:** Recently appointed General Manager of People & Support, Hamish McKenzie.

has caused understandable heartache for members but the Bank has managed to help those receiving their payouts with loans to assist them to move forward.

SBS remains committed to assisting the Canterbury community.

Anti-Money Laundering legislation (AML) and Open Bank Resolution (OBR), Members will have been most affected by AML and the necessity for more onerous customer identification procedures. At the core of AML it is a requirement that we know our customers. To achieve this our customer identification requirements must be appropriate for our business, and records must be up to date and held on file. We appreciate this can be seen as intrusive.

In providing the increased access and flexibility, members should memorise PINs and passwords. Do not record them anywhere, no matter how secure or cryptic they may be. The Debit MasterCard provides additional features to those of our EFTPOS card by allowing members to make online purchases and use the Tap&Go feature.

lending service running. This will be an efficient and time-saving way for members to access home loans and personal draw-downs.

The automated lending service is a positive development for the Bank and we are excited about the planned rollout.

The Bank's wealth management arm produced another strong financial result with its offerings continuing to find favour with investors.

Total funds under management were more than \$440 million at balance date.

FANZ is one of the few wealth firms in New

#### Finance Now Ltd (FNL)

Another solid result was produced by Finance Now in an industry that continues to be dynamic and evolving. The finance subsidiary continued to grow receivables, customers and market share in the challenging economic and legislative environment. Television advertising has been pivotal in generating a stronger brand presence

#### **Southsure Assurance**

The SBS specialist insurance company again exceeded budget expectations, recording a record surplus while continuing to offer members convenient and easy access to disability income, life, funeral and mortgage protection insurance at member-discounted premium rates, well below those of all other major companies. Southsure

#### The Future

Over the last few years the banking and finance sector has gone through a period of adjustment. However, the New Zealand banking system has proved to be resilient and robust and we continue to play our part.

On the 31st of July, Chief Executive Ross Smith will retire from this role, bringing to an end nearly



Graham Duston Executive Director FANZ Papanui Christchurch (PO Box 5038)



Telephone: 0800 502 442

Phil Ellison Chief Executive
Finance Now
8 | Yarrow Street
Invercargill (PO Box 1204)
Telephone: 0800 229 399





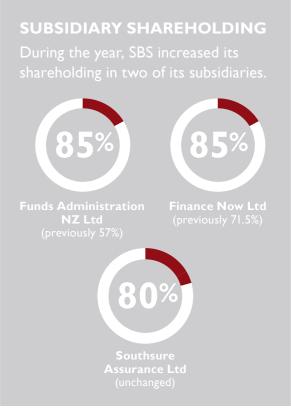
Southsure Assurance
II Don Street

Invercargill (PO Box 1404) Telephone: 0800 002 002



Directors and staff have always focussed on service and security, aspects that are appreciated by our members. The SBS parent company and subsidiaries are well placed to take advantage of the opportunities that will arise and to deal with the challenges that will confront us in the near future.

ohn Ward, SBS Bank Chairman.



Zealand to have no investments in receivership, default or under a liquidity moratorium. During the year, FANZ continued to receive strong growth in the Lifestages KiwiSaver scheme and the company continues to believe KiwiSaver will be a key part of this business now and in the future. KiwiSaver continues to be the cornerstone in helping people achieve financial security in retirement and to make the first step towards home ownership.

and capturing new customers. As self-service trends increase, the multi-platform eMoney provided new services to customers to deliver on our "Money Your Way" promise. During the year, Finance Now launched new initiatives including direct marketing campaigns, email marketing, search engine optimisation, the launch of a new responsive website and TXT Express approval for existing customers.

continued to enjoy strong support from members for its range of quality Lumley house, contents, car and pleasure craft insurance policies.

In April this year, Southsure purchased a cornerstone shareholding in Abbott Group, an insurance brokerage with offices in Wellington, Nelson and Christchurch. The investment supports Abbot Group's growth ambitions, provides Southsure with access to wider distribution opportunities and enables the development of specialist insurance packages for the Bank's commercial and rural customers.

22 years of service. His term is, and will be, recognised as a key period of stability and growth in our 145 years of history.

Wayne Evans has been appointed to replace Ross. As a former joint CEO of subsidiary Finance Now Ltd, Wayne brings significant skills to the role.

In conclusion, we wish to acknowledge the contributions of our staff to the ongoing success of your Bank,

R L (Ross) Smith Chief Executive

J F (John) Ward Chairman

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## In your pocket

Managing your money can be a hassle, but the right bank can make it easier. That's why in early 2013, SBS committed to being the first bank in the country to offer full personal banking services on mobile.

Based on member feedback and demand, SBS

offered customers a range of new and exciting improvements. These included a responsive design, that allowed the website to shrink or expand in size to suit the device a member was using, the capacity to manage payees and payments without the use of a security token and the offer of recognised the need to offer members a simple, free text message security alerts for all registered



**MORE THAN** 



customers are using SBS' upgraded online banking service.

convenient, modern solution to their everyday banking needs.

Over the course of eight months a team of over 50 SBS staff members, external suppliers and members helped to mould the look and shape of the new service.

At 8am on October 9, SBS Bank's new personal internet banking service was launched.

As well as the usual features you'd expect to find; account balances, bill payments and fund transfers, to name a few, the new service also

members. Put simply, it's an SBS branch in your home or pocket.

While not too dissimilar from other banks in wanting to be more accessible to its members, SBS Bank aimed for much more than that. It strived to deliver a service that fitted with the lifestyles, hopes and dreams of its members.

And by listening to members, not just to understand what they wanted from their bank, but what they wanted from their lives, SBS Bank has been able to play a meaningful part in its members' path to financial independence.



## On your doorstep

At SBS Bank we're proud to support the communities where we do business and we're passionate about making them strong, vibrant places for us all to live. SBS Bank staff don't just work in their local communities, they're a part of them. The members they deal with on a daily basis are their friends, family, neighbours and supporters of their local community groups.

We're also proud supporters of our national game and our support was rewarded this year when all three of our sponsored rugby teams reached their respective ITM Cup finals. Congratulations to Canterbury on achieving its sixth ITM Cup title and to the Tasman Makos and Hawke's Bay Magpies for reaching the Championship finals.

**Below:** Enjoying the facilities at Ronald McDonald House.





stayed in SBS Bank's room at Ronald McDonald House South Island, while their sick children received neurological, ante/neonatal and cancer care.

**Above:** Riders competing in the 2013 SBS Bank Tour of Southland.

Over the past 12 months we've helped a number of organisations grow and prosper thanks to our dedicated support. Like our valued sponsorship of Room 15 at Ronald McDonald House South Island.

"The House receives no direct Government funding, and we are largely reliant on public donations, grants and corporate sponsorship to keep our doors open. SBS Bank's generous donation will go a long way towards helping to underwrite the cost of annual operating expenses, and we are particularly grateful for such overwhelming support," said General Manager Emma Jones.

This year, our naming rights sponsorship of the Tour of Southland also took off at top speed. The nationally-renowned event saw 90 riders cycling more than 900km over the seven-day race. According to Cycling Southland's Bruce Ross it's the perfect sponsorship partnership.

"Having an organisation like SBS Bank on board is a great endorsement in the event and our two organisations fit like a glove – both proudly based in Southland, with strong and developing national profiles. SBS Bank is a real success story and we couldn't have done it without them."



#### **HBS** Napier

Napier Lions - Young Achievers Bluff Hill Bowls BayView Bowls Colenso College Waka Ata Westshore Surf Lifesaving Napier Citizens Advice Bureau HBITF Taekwondo School Napier Family Centre Jean's Day.

## At your side

At SBS Bank, looking after our members sometimes means rolling up our sleeves and supporting the community and causes they are passionate about. Over the last 12 months we have supported more than 390 events and causes throughout the country.

#### Tauranga

Omokoroa Golf Club Omokoroa Bowling Club Otumoetai Tennis Tauranga Bridge Club Katikati Squash Junior Club Katikati Junior Football Inc Bowentown Sport Fishing Club WBOP Tennis Seniors

Wairau Valley Golf Club Springlands School Rapaura Tennis Club Marlborough Harriers Club Marlborough Indoor Bowls Association St Marys School Swimming Nelson-Marlborough

#### Timaru

Gleniti Golf Club Grey Power Timaru Inc. McKenzie School's Science Fair SC Young Chamber of Commerce South Canterbury Croquet Assn South Canterbury Rugby Union South Canterbury Art Society

#### Queenstown

Kelvin Penninsula Assn Wakatipu High School Queenstown Golf Club Queenstown Bowling Club Altrusa Charity Golf Queenstown Primary School Arrowtown Bowling Club U3A – Wakatipu

Gore

Hokonui Moonshine Festival Gore Golf Club Gore Bowls Club Gore 1/2 Marathon NZ Music Awards Gore Boxing

Dunstan High School

Association

Cromwell College

Cromwell Bowling Club

Cromwell Golf Club

Cromwell Junior Rugby Club

Cromwell Junior Soccer Club

Central Stories Museum Art

Central Otago Autumn Golf

Central Otago Veterans Golf

Terraces School Alexandra Bowling Club

Bannockburn Bowling Club

Central Otago Umpires Bowling

Invercargill

Invercargill Golf Club

SBS Golf Invitational

Rotary Book Sale

Southland Bird Club

Central Indoor Bowls

Oteramika Indoor Bowls

Oreti Plains Indoor Bowls

Makarewa Squash Club

Southland Indoor Bowls

Western District Indoor Bowls

Otautau Golf Club

Computer Capers

Squash Southland

Dog Club

Tisbury School

Western Social Netball

Table Tennis Southland

Invercargill Bridge Club

Young Spirit Indoor Bowls Myross Bush Indoor Bowls

Invercargill Rock n Roll Club

Southland Billiards & Snooker

Southland German Shepherd

Invercargill Citizens Bowling Club

ILT Kidzone

SBS Bank Rural

Telford Rugby

Sheffield Rugby Club

Riversdale Rugby Club

School Boy division

Premier Rugby Team

Mataura Rugby

Clinton Golf Club

GolfTournament

Drummond Golf Club

Cromwell Hockey Club

Wyndham Dog Trial Club

Mataura Golf Club

Winton Collie Club

Gore Dog Trial Club

Lowburn Collie Club

Omakau Collie Club

Heriot Collie Club

Pateroa Collie Club

Football club

Matakanui Combined RFC

Eastern Northern Sld Combined

Cromwell Ladies Winter Fun

Clyde Fruitgrowers GolfTourna-

Southland Sheep Dog Trial Assn

Ranfurly Shield when it made a special the Magpies' victory over Otago.

**DRINK BOTTLES** 

#### **CUPS OF TEA AND COFFEE**

given to thirsty SBS members at the Southland A&P Show, Southern Field Days and Wanaka A&P Show.

TUBS OF ICE CREAM

HANDED OUT

on riders in the SBS Bank Tou

Arrowtown Golf Club

Lumsden Golf Club

Oueenstown Art Society

Oueenstown Bowling Club

Lake Hayes A & P Show

Wakatipu Rowing Club

Central Otago Boxing

Oueenstown Memoria

Charitable Trust

Cromwell

Queenstown Mountain Bike Club

Millbrook Chamber Golf Tournament

**SBS BANK GOLF BALLS** 

SBS BANK SUPPORTER SIGNS offered out to Tasman Mako fans ahead

of their team's ITM Cup Championship

Kaimai School NZ Country Music Awards

#### Hamilton

Hamilton Contract Bridge Club Cambridge Contract Bridge Club Fairfield Rotary Bookfair Hamilton Rotary Golf Day

#### Nelson

Tasman Makos Big Brother Big Sister United Bowling Club Nelson Arts

Marlborough Golf Club Marlborough Tennis Association Marlborough Cricket Association Awatere Golf Club Badminton Marlborough Marlborough Squash Rackets Club

#### Burnside Bowling Club

The Elmwood Club Elmwood Bowls Club Barrington Bowling Club Sydenham Rugby Club Scotty Browns Cycle Team Fendalton Bowling Club Cashmere Bowling Club Halswell Bowling Club

#### Papanui

Harewood Golf Club Belfast Bowling club St Albans Merivale Bowls St Josephs School, Rangiora St Josephs school, Christchurch

#### Ferrymead

Ferrymead Bays Football Club Sumner Bowling Club Redcliffs Mt Pleasant Bowling Club The Naval Point Club

Timaru Golf Club Zonta Golf

#### Dunedin 4Trades

Otago Golf Club Otago Cricket Otago Triathlon & Multisport Club Otago Golf Club Stadium Trust - Rugby Mosgiel Memorial RSA Bowls The Globe Theatre

#### Dunedin Council of Social Services

Dunedin Rugby Club

Kavanagh College Otago Girls High School

Central Otago Sports Awards RSA Alexandra Bowling Club Clyde Bowling Club Cromwell Ladies Winter Golf Club Central Otago Arts Society Blossom Festival Art Exhibition Cromwell Bowling Club Wanaka Bowling Club Goldfields Primary School

Northern Southland Barbarians Rugby Clinton Bowls

Gore Harness Racing Gore Gallops Freeze Ya Bits off Busking Gore Dancesport Gore RSA Bowling Hokonui Bowling Club Riversdale Ladies Bowls Gold Guitars Dressage Southland Riversdale Golf Club Pioneer Rugby Gore Library Balfour Rugby Club Southland Snooker Riversdale Arts Kids Foundation Lions Magic Show

Balclutha Golf

Waikaia Golf Club

Mandeville 100 year Event Flight

Queens Park Golf Club Oueens Park Ladies Golf Southland Marafun Tuatapere Golf Club lames MacPherson Bowling Southland Bowling Club Bowls Southland Sevens Ringa Ringa Heights Dressage Southland Waihopai Ladies Bowls Otautau Golf Club Limehills Ladies Bowls Waikiwi Bowling Club Otatara Bowling Club Limehills Bowling Club Greenacres Golf Club Drummond Golf Club Browns Sports Day Southern Harness Racing Southland A & P Show Winton Croquet Club

Winton Bridge Club

Southland Museum Woodlands Bowling Club

Wyndham Golf Club

Invercargill Bowling Club Orca Swimming Club

Kuriwao Collie Club Waitahuna Collie Club The Malvern Lions Club Southland A & P Association Winton A & P Association Waiau A & P Association Gore A & P Association CO Winegrowers Assn Otago Polytechnic Cromwell College Wyndham Harness Racing Club Kaimai Calf Club Arapohoe Bowling Club Western Southland Dairy Heifer Competition Showiumping Southland Dressage Southland Winton Harness Racing Club Northern Southland Harness Racing Club Southland Primary School Golf Tournament Maungaturoto Netball

Palmerston Collie Club

#### SBS Bank Head Office

Final match.

Bluff Oyster and Food Festival Otematata Golf Otago Cricket SBS Sports House Central Stories Museum St James Theatre Rugby Southland Referees Cromwell Golf Club Tasman Makos James Hargest First XV Rugby DIY Art Deco Sponsorship Ronald Macdonald House Waikiwi Bowling Club International Tournament Vaughan McCall SIT Top Student Awards Number 10 Canterbury Rugby Football

## At your service

#### J F (John) Ward B Com, FCA, FInstD (Chairman)

A chartered accountant, Mr Ward was appointed chairman in 2012. He is chairman of H & J Smith Holdings Ltd, the A J Hackett Bungy Group and is a director of various private companies. He chairs the Transport for Disabled Trust (Southland), is a fellow of both the New Zealand Institute of Directors and the Institute of Chartered Accountants and is a trustee for a number of charitable trusts. Mr Ward is also the Chancellor of the University of Otago and Otago Innovation Ltd.

**Chairman:** Finance Now Ltd. **Trustee:** SBS Charitable Trust. **Member:** Audit & Risk Committee. **Member:** Remuneration Committee. **Chairman:** Board Appointment Committee.

#### J B (Jeff) Walker LLB (Deputy Chairman)

Mr Walker, a practising barrister and solicitor in Invercargill, was elected to the board in 1998. He was a member of Southland District Law Society Council from 1991 until 2009 when he retired as past president. Mr Walker is both a past president and a life member of Relationship Services. He is president of Football South, Southland Football Inc, Southland WEA and FWEA.

**Chairman:** Funds Administration New Zealand Ltd. **Member:** IT Committee. **Member:** Board Appointment Committee.

#### R L (Ross) Smith BCom, FNZIM

Mr Smith was appointed SBS Bank chief executive in 1992, joining the board as an executive director later that year. He has a financial accounting background and has held various executive positions in the banking and travel industries, both in New Zealand and overseas. Mr Smith attended the prestigious Harvard Business School Advanced Management Programme, sits on the NZ Bankers Association Council and is a past member of the Executive of the Financial Services Federation. Mr Smith is also a director of Electricity Invercargill Ltd, and PowerNet I td.

Director: Funds Administration New Zealand Ltd. Director: Finance Now Ltd.
Trustee: SBS Charitable Trust. Member: IT Committee. Director: Southsure Assurance Ltd.

#### F E (Frank) Spencer BBS (Val & Pty Mgt), FNZIV, FPINZ, AREINZ

A registered valuer, Mr Spencer joined the board in November 2010, following the merger of HBS with SBS Bank. Mr Spencer was appointed to the Hastings Building Society board as a director in 2001 and became chairman in 2008 – a role he held until HBS merged with SBS Bank on 1 October, 2010. The managing director of Logan Stone Ltd, Mr Spencer has expertise in real property and commerce and provides property advice to a broad range of clients. He is active in the Hawke's Bay business community and is a Fellow of both the New Zealand Institute of Valuers and the Property Institute of New Zealand, a member of the Institute of Directors and an Associate of the Real Estate Institute of New Zealand.

Chairman: Southsure Assurance Ltd.



#### G J (Greg) Mulvey B Com, FCA, FNZIM

The Invercargill Licensing Trust's general manager for more than two decades, Mr Mulvey joined the board of SBS Bank in 2004. He is a fellow of the New Zealand Institute of Chartered Accountants (FCA) and a fellow of the New Zealand Institute of Management. A director of DB South Island Brewery Ltd, Mr Mulvey is also a trustee of the Stadium Southland Charitable Trust.

Director: Funds Administration New Zealand Ltd. Trustee: SBS Charitable Trust. Member: Audit & Risk Committee. Chairman: Remuneration Committee. Chairman: IT Committee

#### K J (Kathryn) Ball BCom, FCA

Mrs Ball, a practising chartered accountant and taxation specialist, was appointed to the board of SBS Bank in April 2006. She is a principal in Invercargill accounting firm McIntyre Dick & Partners Ltd and a Fellow of the New Zealand Institute of Chartered Accountants. Prior to becoming a director, Mrs Ball had been the independent representative on SBS Bank's audit committee for five years and was a member of the SIT council until December 2005, serving periods as deputy chairwoman and the audit and finance committee's chairwoman.

Chairperson: Audit & Risk Committee. Trustee: SBS Charitable Trust. Member: Board Apointment Committee.

#### A G (Alec) Neill LLB

A solicitor with Lane Neave Lawyers in Christchurch, specialising in commercial and property law, Mr Neill was appointed to the SBS Bank Board in 2012. He is a registered Resource Consents Hearing Commissioner, and recently was a member of the Board of Enquiry considering the Tuki Tuki Project in the Hawke's Bay. Mr Neill was a former partner in Oamaru-based law firm, Berry & Co, before becoming an elected Member of Parliament for Waitaki in 1990. He also spent seven years as an elected councillor on the Canterbury Regional Council.

#### J J (Jeff) Grant

Mr Grant, in partnership with his wife Julia, farms sheep and deer at Balfour. He joined the board of SBS Bank in 2007. Formerly a Member of Parliament from 1987 to 1993, Mr Grant has been involved in agribusiness directorships with a range of companies and organisations, including Landcorp, Wrightson and Beef and Lamb NZ and was previously chairman of the NZ Meat Board and Meat and Wool NZ. Mr Grant is chairman of the Milford Development Authority, the Agricultural and Marketing Research and Development Trust, Southland Shared Services and is Chairman of OSPRI and Mt Linton Station.

Director: Finance Now Ltd. Member: Audit and Risk Committee.

Trustee: SBS Charitable Trust. Member: Board Appointment Committee.

Member: Remuneration Committee

In order to do that, we need to have the right staff. Staff that view the world through the eyes of our members. Who offer clear, straightforward banking advice and the right products to suit. Staff that get it.

### Our Area Managers

Top row, left to right Matthew Isbister, Auckland. Patricia Muir, Southern South Island. Matthew Mark, Canterbury, Nelson and Marlborough. Peter Garland, North Island.



## Our Branch Managers

**Left to right - Top row:** Scott Bowden, Invercargill. Grant Husband, Timaru. Raewyn Lindsay, Gore. Allan Motion, Dunedin. Sarah Marsh, Riccarton. Greg Stretch, Blenheim. Helen Jarman, Hamilton and Terri Gregory, Tauranga.

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Bottom row: Steve Reid, Queenstown. Lynn Manson, Cromwell. Ian Pollock, Papanui. Cam Haring, Nelson. Aleisha Brown, Ferrymead. Kerry Harding, HBS Bank Napier and Blair Cross, HBS Bank Hastings.

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## SOUTHLAND BUILDING SOCIETY: SUMMARY FINANCIAL STATEMENTS

	31/3/14 \$000	31/3/13 \$000
Interest income	169,936	176,928
Interest expense	11,524	11,497
Dividends on redeemable shares	88,970	93,991
	100,494	105,488
Net interest income	69,442	71,440
Other income	21,368	20,114
Total operating income	90,810	91,554
Operating expenses	58,237	53,343
Provision for credit impairment	10,529	17,304
Operating surplus	22,044	20,907
Net gain/(loss) from financial instruments designated at fair value	(706)	(1,078
Revaluation of property	46	(46
Revaluation of investment properties	(200)	(61
Surplus before income tax	21,184	19,722
Less income tax expense	5,545	5,383
Net surplus	15,639	14,339
Attributable to:		
Members' interests	13,915	11,733
Non-controlling interests	1,724	2,606
	15,639	14,339
ummary Statement of Comprehensive Income – Banking Gro	oup for the year ended 31 March 2	014
Net surplus for the year	15,639	14,339
Other comprehensive income		
Net change in reserves, net of tax	6,206	4,854
Total comprehensive income for the year	21,845	19,193

Net surplus for the year	15,639	14,339
Other comprehensive income		
Net change in reserves, net of tax	6,206	4,854
Total comprehensive income for the year	21,845	19,193
Attributable to:		
Members' interests	20,046	16,457
Non-controlling interests	1,799	2,736
	21,845	19,193

## Summary Statement of Changes in Equity – Banking Group for the year ended 31 March 2014

Equity at beginning of the year	231,590	215,361
Net surplus for the year	15,639	14,339
Other comprehensive income for the year	6,206	4,854
Total comprehensive income for the year	21,845	19,193
Dividends	(1,334)	(2,964)
Change in capital of non-controlling interests	(17,888)	-
Total equity at end of the year	234,213	231,590
Equity represented by:		
Revaluation reserves	8,647	2,531
Retained earnings	221,136	222,400
Total equity attributable to member's interests	229,783	224,931
Non-controlling interests	4,430	6,659
Total equity at end of the year	234,213	231,590

#### The information included in the summary financial statements has been extracted from the audited full financial statements and authorised for issue by the Board on 3 June 2014.

#### SOUTHLAND BUILDING SOCIETY: SUMMARY FINANCIAL STATEMENTS

Summary Statement of Financial Position – Banking Group as at 31 March 2014

	31/3/14 \$000	31/3/13 \$000
Assets		
Liquid assets and securities	469,109	566,524
Advances to customers	2,278,436	2,225,753
Other assets	40,231	37,392
	2,787,776	2,829,669
Liabilities		
Redeemable shares	2,248,755	2,180,292
Deposits from customers	209,552	251,099
Subordinated redeemable shares	19,007	61,232
Other liabilities	76,249	105,456
	2,553,563	2,598,079
Equity		
Attributable to members of the society	229,783	224,931
Attributable to non-controlling interests	4,430	6,659
	234,213	231,590
ummary Statement of Cash Flows – Banking Group for th	e year ended 31 March 2014	
Net cash flows provided by/(used in) operating activities	(73,215)	191,395
Net cash flows provided by/(used in) investing activities	30,324	(134,281)
Net cash flows provided by/(used in) financing activities	(12,336)	(3,697
Net increase/(decrease) in cash held	(55,227)	53,417
Add opening cash and cash equivalents	164,986	111,569

Chairman J F Ward

Director

3 June 2014

#### SOUTHLAND BUILDING SOCIETY

Notes to the Summary Financial Statements for the year ended 31 March 2014

#### I Accounting Policies

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Southland Building Society (SBS) was established in 1869, is incorporated under the Building Societies Act 1965, and is registered as a bank under the Reserve Bank of New Zealand Act 1989. The summary financial statements presented here are consolidated statements for the reporting entity of the Banking Group comprising SBS and its subsidiaries.

These summary financial statements have been prepared in compliance with FRS-43: Summary Financial Statements and comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP) as it relates to summary financial statements. SBS has prepared the summary financial statements for members who have made an election under section 97B of the Building Societies Act 1965 to receive summary financial statements. The specific disclosures included in the summary financial statements have been extracted from the full financial statements dated 3 June 2014. The full financial statements from which the summary financial statements have been produced have been audited by KPMG, who expressed an unmodified opinion in relation to those financial statements as at 3 June 2014. These summary financial statements have been examined by KPMG for consistency with the full financial statements.

Users of the summary financial statements should note that the information contained therein cannot be expected to provide as complete an understanding as provided by the full financial statements of the Banking Group.

Users who require additional information are encouraged to access the SBS Disclosure Statement and Annual Financial Statements on the SBS website at www.sbs.net.nz. Alternatively a hard copy of the SBS Disclosure Statement and Annual Financial Statements can be requested by any person and will be dispatched within two working days after the day on which the request is made at no charge.

The full financial statements have been prepared in accordance with the requirements of the Financial Reporting Act 1993 and under NZ GAAP. They comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS) and other applicable Financial Reporting Standards, as appropriate for profit-oriented entities and the Registered Bank Disclosure Statement (New Zealand Incorporated Registered Banks) Order 2014. The financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board (IASB).

The functional and presentation currency of the Banking Group is New Zealand dollars. All amounts contained in the summary financial statements are presented in thousands of New Zealand dollars, unless otherwise stated.

There have been no changes in accounting policies and all accounting policies adopted are consistent with those used in previous periods. To ensure consistency with the current period, comparative figures have been restated where appropriate.

#### 2 Critical Estimates and Judgements Used in Applying Accounting Policies

The full financial statements upon which the summary financial statements are based have been prepared in accordance with stated accounting policies which are based on New Zealand equivalents of International Financial Reporting Standards (NZ IFRS) and other authoritative accounting pronouncements. Notwithstanding the existence of relevant accounting standards, there are a number of critical accounting treatments which include complex or subjective judgements and estimates that may affect the reported amounts of assets and liabilities. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

An explanation of the judgements and estimates made by the Banking Group in the process of applying its accounting policies, that have the most significant effect on the amounts recognised in the financial statements are set out in the full financial statements.

#### SOUTHLAND BUILDING SOCIETY

Notes to the Summary Financial Statements for the year ended 31 March 2014

#### 3 Risk Management Policies

SBS's objective is to appropriately manage all the risks that arise from its activities. SBS does not naturally seek treasury and financial risk from its involvement in the financial markets and consequently minimises risks wherever possible. Reviews of risk management policies, systems and reporting are conducted on a regular basis.

#### Risk Governance Structure

The Board has responsibility for reviewing all aspects of risk management. The Board receives comprehensive monthly reporting covering each area of risk management. In addition SBS has specific policies in relation to liquidity and capital management which contain trigger points at which Board involvement is required. The following committees also report into the Board.

Audit and Risk Committee – responsible for overseeing the effectiveness and integrity of the internal control environment and the quality of financial information presented to the Board;

Lending Committee - responsible for reviewing and approving all lending proposals in excess of \$3 million;

Asset and Liability Committee (ALCO) – responsible for all aspects of balance sheet risk management and strategy including interest rate, liquidity, funding, credit and margin;

Credit Risk Committee (CRC) – responsible for monitoring and reviewing exposure to credit risks in SBS's lending portfolios;

Operational Risk Committee (ORC) – responsible for monitoring and reviewing exposure to operational risks arising from SBS's day to day activities;

Internal Audit – SBS's internal audit function conducts independent reviews that assist the board of directors and management to meet their statutory and other obligations. The internal audit function has been carried out by the Dunedin based firm of Chartered Accountants, Deloitte;

IT Committee – responsible for monitoring and reviewing risks associated with IT and for formulating and developing SBS's IT strategy.

#### Credit risk management

Credit risk is the risk of loss arising from the non-performance of a counterparty to an instrument or facility. Credit risk arises when funds are extended, committed, invested or otherwise exposed through contractual arrangements, and encompasses both on and off-balance sheet instruments. Credit risk is controlled through a combination of approvals, limits, reviews and monitoring procedures that are carried out on a regular basis, the frequency of which is dependent on the level of risk. Credit risk management involves a thorough evaluation of the credit risk associated with potential borrowers, the taking of security against the loan and close ongoing monitoring of account performance. Loans which show signs of adverse performance are managed by the credit risk management function, which is responsible for the collections and recovery process. For wholesale arrangements, credit risk is managed with reference to specific limits as outlined in detailed treasury management policies and reported to the Board on a monthly basis.

#### Interest rate risk management

Interest rate risk is the risk of loss arising from adverse changes in interest rates. Management's objective is to produce strong and stable net interest income over time. Interest rate risk management focuses on mismatches between the repricing dates of interest bearing assets and liabilities. Interest rate risk is managed using financial instruments to manage the risks within set limits as defined by SBS treasury policy. Regular reporting of interest rate risk against limits is provided to the Board.

#### Liquidity risk management

Liquidity risk is the risk that, under certain conditions, cash outflows can exceed cash inflows in a given period. SBS maintains sufficient liquid funds to meet its commitments based on historical and budgeted cash flow forecasts. Management of liquidity risk is achieved by maintaining a prudent level of liquid assets, use of committed wholesale funding facilities, utilisation of securitisation vehicles and, management control of the growth of the business. The Banking Group's liquidity risks are governed by a Board approved liquidity strategy that defines policy, systems and procedures for measuring, assessing, reporting and managing liquidity. This includes a formal contingency plan for dealing with a liquidity crisis. This also meets the RBNZ liquidity policy requirements.

#### Operational risk management

Operational risk is the risk arising from day to day operational activities which may result in direct or indirect loss. These losses may result from failure to comply with policies, procedures, laws and regulations, from fraud or forgery, from a breakdown in the availability or integrity of services, systems and information, or damage to SBS's reputation. Examples include failure to comply with policy and legislation, human error, natural disasters, fraud and other malicious acts. SBS aims to minimise the impact of operational risks by ensuring the appropriate risk management policies, controls, systems, staff and processes are in place. Where appropriate, risks are mitigated by insurance.

#### SOUTHLAND BUILDING SOCIETY

Notes to the Summary Financial Statements for the year ended 31 March 2014

		31/3/14	31/3/13
		\$000	\$000
	Gross advances	2,300,036	2,252,044
	Provisions for credit impairment	(20,807)	(24,283
	Deferred fee revenue and expenses	(793)	(2,008
	Total net advances	2,278,436	2,225,753
5	Provision for Credit Impairment – Banking Group		
		31/3/14 \$000	31/3/13 \$000
	Individual provisions against advances and loans		
	Balance at beginning of the year	14,912	20,247
	New provisions during the year	6,388	12,374
	Balances written off / recoveries during the year	(11,292)	(17,709
	Balance at end of the year	10,008	14,912
	Collective provisions against advances and loans		
	Balance at beginning of the year	9,371	9,316
	Charged to income statement	238	55
	Acquired on acquisition of loan portfolio	1,190	-
	Balance at end of the year	10,799	9,371
	Total provisions for credit impairment	20,807	24,283
	Reconciliation of provision movements		
	Bad debts written off during the year	3,903	4,875
	Individual provisions	6,388	12,374
	Collective provision	238	55
	Provision for credit impairment to income statement	10,529	17,304
6	Asset Quality – Banking Group		
		31/3/14 \$000	31/3/13 \$000
	Advances to customers	****	4000
	Neither past due or impaired	2,234,844	2,195,952
	Individually impaired	20,247	23,758
	Past due	44,152	30,326
	Provision for credit impairment	(20,807)	(24,283
	Total carrying amount	2,278,436	2,225,753

#### SOUTHLAND BUILDING SOCIETY

Notes to the Summary Financial Statements for the year ended 31 March 2014

#### 7 Liquidity Risk - Banking Group

Liquidity risk is the risk that the Banking Group will encounter difficulty in meeting commitments associated with its financial liabilities. The Banking Group manages its exposure to liquidity risk on a cash flow mismatch and also core funding basis and maintains sufficient liquid funds to meet its commitments. The following maturity profile of assets, liabilities, derivatives and commitments show cash flows prepared on a contractual maturity basis as at balance date. These have been created using a run-off scenario which assumes no further origination of assets or liabilities. Further detail on this maturity profile and the contractual undiscounted maturity profile, including the assumptions underlying them, can be obtained from the full financial statements. Note that the contractual maturity profile is not indicative of future cash flows.

Contractual Maturity Profile		31/3/14			31/3/13	
	Current Assets \$000	Non-current Assets \$000	Total \$000	Current Assets \$000	Non-current Assets \$000	Total
Assets						
Advances	194,968	2,083,468	2,278,436	194,934	2,030,819	2,225,753
Liquid assets and securities	194,824	274,285	469,109	213,869	352,655	566,524
Other monetary assets	3,650	-	3,650	4,058	-	4,058
	393,442	2,357,753	2,751,195	412,861	2,383,474	2,796,335
	Current Liabilities \$000	Non-current Liabilities \$000	Total \$000	Current Liabilities \$000	Non-current Liabilities \$000	Total
Liabilities						
Redeemable shares	2,103,027	145,728	2,248,755	2,020,518	159,774	2,180,292
Other deposits	200,526	9,026	209,552	245,983	5,116	251,099
Subordinated redeemable shares	17,082	1,925	19,007	42,225	19,007	61,232
Other monetary liabilities	15,774	50,178	65,952	10,367	80,295	90,662
	2,336,409	206,857	2,543,266	2,319,093	264,192	2,583,285
Net derivative cash flows	(5,061)	(4,519)	(9,580)	(3,501)	(535)	(4,036
Unrecognised loan commitments	32,373		32,373	28,862	_	28,862

The following table outlines the liquid investments and committed funding lines that are available to SBS to meet both expected and unexpected fluctuations in operating cash flows. Included within total liquidity are residential mortgage backed securities ('RMBS') that are eligible under the Reserve Bank of New Zealand liquidity management arrangements.

	31/3/14 \$000	31/3/13 \$000
Asset liquidity	469,109	566,524
Committed and undrawn funding lines	500	30,000
Eligible RMBS collateral (less haircut*)	74,705	98,495
Total liquidity	544,314	695,019

<sup>\*</sup> A haircut is a percentage that is subtracted from the par value of the assets that are being used as collateral. The size of the haircut reflects the perceived risk associated with holding the assets.

#### SOUTHLAND BUILDING SOCIETY

Notes to the Summary Financial Statements for the year ended 31 March 2014

#### 8 Capital Adequacy – Banking Group

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The Banking Group's objectives in relation to the management of capital adequacy are to comply at all times with the regulatory capital requirements set out by the Reserve Bank of New Zealand (RBNZ); to maintain a strong capital base to cover the inherent risks of the business and maintain a targeted credit rating; and to support future business development and growth.

The Banking Group is subject to regulation by the RBNZ. The RBNZ has set minimum regulatory capital requirements for banks that are consistent with the internationally agreed framework developed by the Basel Committee on Banking Supervision. These requirements define what is acceptable as capital and provide for methods of measuring the risks incurred by the Banking Group. The Banking Group must comply with RBNZ minimum capital adequacy ratios as determined in its Conditions of Registration which are as follows:

- Total capital ratio of the banking group is not less than 8%
- Tier I capital ratio of the banking group is not less than 6%
- Common equity tier I capital ratio of the banking group is not less than 4.5%
- Total capital of the banking group is not less than NZ \$30 million.

Regulatory capital adequacy ratios are calculated by expressing capital as a percentage of risk weighted assets. Risk weighted assets are derived by assigning risk weight percentages to certain material risk categories of exposures. These exposures are measured or estimated from selected balance sheet assets and off balance sheet exposures and market contracts. It should be noted that the regulatory risk weightings may not necessarily be consistent with the loss experience of the Banking Group.

The Banking Group has adopted the Basel III methodology as per the RBNZ's "Capital Adequacy Framework (Standardised Approach)" (BS2A) document to calculate regulatory capital requirements from 1 January 2013. Prior periods were calculated under the Basel II methodology. Basel III consists of 3 pillars - Pillar One covers the capital requirements for banks for credit, operational, and market risks. Pillar Two covers all other material risks not already included in Pillar One, and Pillar Three relates to market disclosure.

	Mininimum ratio requirement	31/3/14 Unaudited	31/3/13 Unaudited
Regulatory Capital Ratios			211002
Common equity tier I capital ratio	4.50%	13.26%	13.13%
Tier I capital ratio	6.00%	13.39%	13.34%
Total capital ratio	8.00%	13.69%	14.34%
Buffer ratio	2.50%	5.69%	6.34%

9	Directors Fees – Banking Group	31/3/14 \$000	31/3/13 \$000
	Amounts received, or due and receivable by directors:		
	JWA Smith (Retired July 2012)	-	250
	JF Ward (Chairman)	127	104
	JB Walker (Deputy Chairman)	81	72
	KJ Ball	68	66
	GJ Mulvey	62	61
	JJ Grant	62	61
	FE Spencer	68	66
	AG Neill (appointed August 2012)	62	41
	RL Smith*	-	-
		530	721
	Provision for directors retiring allowance	48	(37)
		578	684

The information included in the summary financial statements has been extracted from the audited full financial statements and authorised for issue by the Board on 3 June 2014.

#### SOUTHLAND BUILDING SOCIETY

Notes to the Summary Financial Statements for the year ended 31 March 2014

#### 10 Investments in Subsidiaries

During July 2013, the Bank increased its shareholding in two of its subsidiaries, Funds Administration New Zealand Ltd (FANZ) from 57% to 85% and Finance Now Ltd (FNL) from 71.5% to 85%. Additionally, the Bank and the non-controlling interests have agreed put and call options to enable the bank to lift its shareholdings to 100% over the next five years.

In accordance with International Financial Reporting Standards, as the Bank has had no change in effective control, the acquisition price was recorded through equity to reflect a transaction amongst shareholders. No adjustment has been made to the fair value of the assets and liabilities of FANZ and FNL in the consolidated accounts of the Bank in accordance with IFRS, and the associated premium (reflecting the future earnings potential of the entities) is recorded as an adjustment to equity. The put and call options have been valued and recorded in the financial statements as at 31 March 2014.

#### II Subsequent Events

There have been no material subsequent events after 31 March 2014.

#### Independent Auditor's Report on the Summary Financial Statements



#### To the Members of Southland Building Society

The accompanying summary financial statements on pages 20 to 27, which comprise the summary statement of financial position as at 31 March 2014 and the summary income statement and summary statements of comprehensive income, changes in equity and cash flows for the year then ended and notes, are derived from the audited financial statements of Southland Building Society ("the Bank") and its subsidiaries (the "Banking Group") for the year ended 31 March 2014. We expressed an unmodified audit opinion on those financial statements in our report dated 3 June 2014.

The summary financial statements do not contain all the disclosures required for full financial statements under generally accepted accounting practice in New Zealand. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Southland Building Society and the Banking Group.

#### $\label{lem:constraints} \mbox{Directors' Responsibility for the Bank and Group Financial Statements}$

The Directors' are responsible for the preparation of a summary of the audited financial statements, in accordance with FRS-43 Summary Financial Statements.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements for the Bank and the Banking Group based on our procedures, which were conducted in accordance with International Standards on Auditing (New Zealand) (ISA (NZ)) 810 Engagements to Report on Summary Financial Statements.

Our firm has also provided other services to the Bank and Banking Group. Other services mainly relate to review of technical accounting papers and due diligence assistance on an acquisition. Subject to certain restrictions, partners and employees of our firm may also deal with the Bank and group on normal terms within the ordinary course of trading activities of the business of the Bank and group. These matters have not impaired our independence as auditor of the Bank and group. The firm has no other relationship with, or interest in, the Bank and group.

#### Opinion

In our opinion, the summary financial statements, derived from the audited financial statements of Southland Building Society and the consolidated financial statements of the group for the year ended 31 March 2014, are a fair summary of those financial statements, in accordance with FRS-43 Summary Financial Statements.



3 June 2014 Wellington



#### **NOTICE OF 2014 ANNUAL** GENERAL MEETING

Notice is hereby given that the Annual General Meeting of members of the Southland Building Society (SBS) will be held on the 6th floor of the Kelvin Hotel, Invercargill on Wednesday 23 July 2014, at 2.30pm.

#### I. Ordinary Business

#### I.I Adoption of Annual Report

To receive and consider the Financial Statements together with the reports of the Directors and Auditors of Southland Building Society for the year ended 31 March 2014

#### 1.2 Election of Directors

Messrs J F Ward and Mr J B Walker retire by rotation and, being eligible, are offering themselves for re-election. There being no other candidates, the re-appointment of Messrs | F Ward and Mr | B Walker is to be confirmed.

#### 1.3 Approval of Directors' Fees

To authorise the Directors to fix their remuneration.

#### I.4 Appointment of Auditors

To record the appointment of the auditors for the 2014/2015 year.

#### 1.5 General Business

To transact any other business which may be properly submitted to the Annual General Meeting.

By order of the Board T D R Loan Secretary 3 June 2014

#### NOTE:

#### I. Proxies

In compliance with Section 79 of the Building Societies Act 1965, members are reminded that a member entitled to attend and vote at the above meeting, is entitled to appoint a proxy to attend and vote instead of him/her and that a proxy need not also be a member. Proxy forms are available from SBS's registered office.

To be valid, proxies must be deposited at SBS's registered office not less than 48 hours before the scheduled meeting time of the Annual General Meeting.

#### DIRECTORY

#### Chairman

Mr I F Ward BCom, FCA, FInstD Chartered Accountant Invercargill

#### Deputy Chairman

HB Invercargill

#### Directors

Mrs K | Ball BCom, FCA Chartered Accountant Invercargill

Mr G | Mulvey BCom, FCA, FNZIM General Manager Invercargill

Balfour

Mr F E Spencer BBS (Val & Ptv Mgt) FNZIV. FPINZ. ARFINZ Registered Valuer Hastings

All Directors can

c/- Southland Building Society

51 Don Street Invercargill

Group Managing Director/

BCom, FCA, DipBusStuds (IS)

General Manager Finance

Chief Executive Officer

Mr R L Smith

BCom, FNZIM

Mr T D R Loan

Registered Office

51 Don Street

Invercargill

Solicitors

Buddle Findlay

Christchurch

Auditors

Wellington

KPMG

83 Victoria Street

10 Customhouse Quay

Invercargill

Secretary

Invercargill

Mr I B Walker Barrister & Solicitor

Mr | | Grant

Farmer / Company Director

#### Mr A G Neill

LLB Solicitor

Christchurch

Mr R L Smith BCom, FNZIM Group Managing Director/ Chief Executive Officer SBS Bank

Invercargill

be contacted:

#### **BRANCH DIRECTORY**

#### **SBS BANK**

#### Invercargill - Head Office

51 Don Street PO Box 835 Invercargill Telephone: 03 211 0700 Fax: 03 211 0793

#### Windsor

54 Windsor Street Telephone: 03 211 0745 Fax: 03 217 7933

#### Gore

80 Main Street PO Box 212 Telephone: 03 209 0080 Fax: 03 209 0077

#### Dunedin

PO Box 5492 Telephone: 03 477 5100 Fax: 03 471 4439

#### Queenstown

7 Shotover Street PO Box 710 Telephone: 03 441 0033 Fax: 03 441 0279

#### Cromwell

21 The Mall PO Box 226 Telephone: 03 445 0672 Fax: 03 445 0697

#### Timaru

235 Stafford Street PO Box 844 Telephone: 03 684 9536 Fax: 03 688 4598

#### Christchurch – Ferrymead

23 Humphreys Drive PO Box 19835 Telephone: 03 376 6198 Fax: 03 376 6298

#### Christchurch - Riccarton

109 Riccarton Road PO Box 80058 Telephone: 03 982 5700 Fax: 03 982 5706

#### Christchurch - Papanui

2-6 Main North Road PO Box 5038 Telephone: 03 375 0840 Fax: 03 375 0841

#### Nelson

126 Trafalgar Street PO Box 211 Telephone: 03 548 9200 Fax: 03 545 9839

#### Blenheim

Cnr Market & Main Streets PO Box 1188 Telephone: 03 579 5293 Fax: 03 579 5249

#### Hamilton

Cnr George & Hanover Streets Cnr Victoria & Bryce Streets PO Box 19222 Telephone: 07 957 6350 Fax: 07 957 6351

#### Tauranga

36 Spring Street PO Box 13020 Telephone: 07 578 9217 Fax: 07 578 9219

#### SBS Bank Rural - Invercargill

66 Don Street PO Box 835 Telephone: 0800 502 442 Fax: 0508 526 363

#### **HBS BANK**

#### Hastings

Cnr Queen & Market Streets PO Box 10 Telephone: 0800 427 2265 Fax: 06 878 9631

#### Napier

97 Dalton Street PO Box 1041 Telephone: 0800 427 2265 Fax: 06 835 4471

#### Havelock North I Napier Road

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